BEST in Action: Focus on Assessment

Purpose

To expand experienced W-2 Case Managers' knowledge of assessment results and their impact on participant progress.

Objectives

Upon completion of this course, you will be able to:

- Draw conclusions about how assessment results relate to case management actions.
- Analyze how different assessment results influence and impact participants.

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Contact Information

Questions regarding this training material should be directed via your local agency process to the Partner Training Team,

Email: PTTTrainingSupp@wisconsin.gov

A contact person is available to answer e-mailed questions related to this training material, assist you in completing any activity that you are having difficulty with, and/or provide explanation of anything else about this training material.

Questions regarding W-2 production cases and systems should be directed via your local agency process to the BWF Work Programs Help Desk at:

Email: <u>bwfworkprogramshd@wisconsin.gov</u>

Telephone: (608) 422-7900.

W-2 Policy questions should be directed to your Regional Office staff.

DCF is an equal opportunity employer and service provider. If you have a disability and need information in an alternate format, or need it translated to another language, please contact (608) 535-3665 or the Wisconsin Relay Service (WRS) – 711.

For civil rights questions call (608) 422-6889 or the Wisconsin Relay Service (WRS) – 711.

Zoom Activity

In order to understand a participant's story, you need to see both the big picture and the small details.

How was this activity similar to working with W-2 participants?

How do you ensure you see the big picture when working with a participant?

- **B** Balance
- **E** Exploration
- **S** Sensitivity
- **T** Trust

Balance

Balance means creating opportunities for you and the participant to have a conversation.

How do you incorporate Balance into your assessment conversations?

When participants provide new assessment information, consider how it may ______ prior assessment information.

Pay close attention to how the new assessment might ______ or _____ with prior information.

Bring the information to participants for further ______.

Notes:

Applying Balance with Assessments

Chloe came into the W-2 program unemployed a year ago. Her Career Assessments showed she was interested in the health care field. So, Chloe completed her CNA coursework, and found a part-time job as a Certified Nursing Assistant. She has continued to participate in W-2 while trying to find full-time employment.

Through a check-in with Chloe's employer, you found out that Chloe turned down a full-time CNA position and seems disengaged at work. Chloe's supervisor mentioned she does great hands-on work with the residents, but Chloe struggles documenting her work and completing paperwork.

Chloe also stopped completing most of her W-2 activities. She wanted to talk about exploring different career paths at the last two appointments, but you kept running out of time. Chloe's eligibility review is due next month, which you are supposed to complete at this appointment.

What do you want to make sure you discuss with Chloe during this appointment?

During Chloe's appointment, she shares she doesn't want to be a CNA anymore. She says that she gets attached to the residents, and it is too hard when they pass. Chloe took a free online Career Assessment a few weeks ago and brought in her results. She wants to know why these results are different than her last results.

Chloe also reports that her six-year-old daughter, Shannon, was recently diagnosed with Oppositional Defiant Disorder (ODD). Shannon has frequent temper tantrums and usually refuses to listen to adults. She was kicked out of daycare after throwing a toy at one of the workers and injuring them. Chloe has been trying to find a new daycare facility, but hasn't had any luck. She doesn't know what she's going to do when Shannon goes on school break in a few weeks.

Summary of Career Test from 123test.com:

Personality Type - Artistic, Social

Suggested Jobs:

- Actor/Actress
- Child day care worker
- Hairdresser
- Child care worker
- Nanny
- Gardener

Top 5 Core Skills:

- Demonstrate awareness of health risks
- 2. Advise others
- 3. Adapt to change
- 4. Work in teams
- 5. Solve problems

How does this new information impact your initial plan?

How would you balance Chloe's prior Career Assessment results with her new results?

What new assessment(s) might Chloe or Shannon need?

Spotlight on Assessment: Career Assessments

Career assessments must cover work styles, skills, and interests.
How can you use career assessment results in your case management?
As you review the various career assessments, focus specifically on potential careers, what to look for or avoid in employment, and any follow-up questions you may have.
Notes:

Exploration

Part of Exploration is digging deeper into assessment information.
Compare and Contrast:
Dig Deeper to Find Connection:
Partner with Participants:
Follow Up:
Let's say you are working with a participant, Houa. She has a high school diploma, and is passionate about getting a job in the medical field. Her Informal Assessment information aligns with this career path. You get Houa's Career Assessment results back, and are shocked to find out the results suggest a career in factory work. So, you partner with Houa to discuss the results. During that conversation, she discloses that she has a low reading level and did not understand most of the questions in the Career Assessment.
So, you make a plan for Houa to complete the Career Assessment again. This time, someone will read the questions to her and provide clarification, if needed, to ensure accurate results. You also discuss the steps Houa can take to increase her reading levels.
Notes:

Impact of Multiple Assessments

Korie is an ongoing participant. She has been in and out of the W-2 program for five years. Korie has two children: Ruby (five) and Cole (two). Here is a summary of her informal assessment.

Work History

- Transcriptionist/office experience
 - Enjoys and wants to stay in this field
- Let go three months ago due to calling in too many times due to barriers
- Wants to get back to work as soon as possible

Education

- Has high school diploma
- · Interested in attending tech school for human resources assistant certificate

Housing

- Renting, not at risk of eviction
 - Concerned about cost; referred to housing assistance program

Transportation

- Walks and/or borrows a car
 - Has driver's license
 - o Car in need of repair

Barriers

- Severe wrist pain
 - Doctor said might be Carpal Tunnel Syndrome and referred to specialist
 - Never followed through with specialist
 - Provided the Medical Examination and Capacity form, but never got it back
- Domestic Violence
 - Left situation six months ago with help from local Domestic Violence agency

Career Assessment Summary

Work Personality:

- Conventional like to work with data, carry out details, and follow through on orders
- Social like to work with people and solve problems through discussion
- Enterprising like to lead, manage, and persuade people

Skills:

- Keep accurate records
- Operate computers
- Lead meetings
- Plan activities
- Convince others

Potentials Jobs:

- Clerk
- Secretary
- Customer Service Representative
- Administrative Manager
- Human Resources Assistant
- Loan Officer

How does the new assessment impact the information you already have? What follow up do you need to have with Korie?

Spotlight on Assessment: Educational Needs Assessments

Standardized Educational Assessments provide valuable insight into participants' current learning abilities and educational challenges.

TABE 11 & 12 Reading*		
NRS Level	Grade	Scale Score Range
1	K	300 – 371
I	1	372 – 441
2	2	442 – 471
2	3	472 – 500
3	4	501 – 518
	5	519 – 535
4	6	536 – 559
	7	550 – 562
	8	563 – 575
5	9	576 – 596
	10	597 – 616
6	11	617 – 709
Ö	12	710 – 800

TABE 11 & 12 Mathematics*			
NRS Level	Grade	Scale Score Range	
1	K	300 – 374	
-	1	375 – 448	
2	2	449 – 472	
2	3	473 – 495	
3	4	496 – 516	
	5	517 – 536	
4	6	537 – 556	
	7	557 – 576	
	8	577 – 595	
F	9	596 – 626	
5	10	627 – 656	
6	11	657 – 729	
U	12	730 – 800	

TABE 11 & 12 Language*		
NRS Level	Grade	Scale Score Range
1	K	300 – 379
ı	1	380 – 457
2	2	458 – 484
	3	485 – 510
3	4	511 – 529
3	5	530 – 546
	6	547 – 559
4	7	560 – 571
	8	572 – 583
5	9	584 – 607
3	10	608 – 630
6	11	631 – 716
О	12	717 – 800

Notes:

^{*}Adapted from the 2019 DRC Guidance Chart

Sensitivity

Sensitivity in the BEST approach means that you acknowledge what the participant is going through.

You may need to gently	participants when there are conflicting
assessment results.	
See the assessments from the participant	.'s
areas of agreement.	
Dig deeper into the	
Notes:	

Navigating Conflicting Assessment Results with Sensitivity

Sam is a participant interested in pursuing a career in nursing or health care. She thinks she might want to become an RN someday. Sam graduated high school four years ago, and has been working primarily manufacturing jobs. Local factories have been moving out of town, and Sam doesn't want to leave the community she has grown up in and where her family and friends live.

Sam reports she is bored and unmotivated with her prior jobs, and agreed to complete a career assessment. The career assessment identifies that her main interest involves helping people and animals. Her skills and strengths include flexibility, time management, compassion, reliability, physical strength, empathy, and advanced communication. The career assessment recommends jobs like CNA, RN, Vet Tech, Pet Groomer, and Personal Care Tech. Sam is drawn to the RN job because she has several family members who work in this field.

Together, you set a Long Term Carer Goal of becoming an RN and an Other Program Goal of getting a CNA certification. After reviewing the application requirements, Sam agrees to take a TABE assessment, as the program she is interested in requires a 10.0-12.9 reading level.

Sam completed the TABE and received a 542, which is a sixth grade level. This makes her ineligible for the CNA program at this time.

Remember, we are focusing on Sensitivity as part of the BEST process.

What strategies can you use to support Sam?

What will your conversation with Sam look and sound like?

Reflection:

Spotlight on Assessment: Informal Assessment Inventory

There are nine Informal Assessment Inventory items:

1.

2.

3.

4.

5.

6.

7.

8.

9.

Inventory Item	How does this information impact your case management practices?
Personal strengths, interests, and goals	
2. Job skills (including transferable skills)	
3. Recent job search efforts	
4. Current neighborhood environment and schools	
5. Household budgeting/money management strategies	
6. Access to social supports (e.g., family members, church, friends)	

Trust

You must build a foundation of trust so that participants feel comfortable sharing personal information.

Follow up with participants on their assessment results. This shows that you ______, and are ______ the assessment results like you said you would.

Participants need to know that you will follow through with your _____.

Notes:

Building on Trust Activity

Mattie recently graduated from high school, and has a six-month old son. She worked at McDonalds until she had her son. Mattie considered going back to McDonalds, but they have only night and weekend shifts available. She can't find child care during these times, and does not know what other types of work to do. Mattie agreed to complete the Career Exploration Inventory for ideas on potential career paths.

What patterns did you identify in Mattie's Career Exploration Inventory?

How would you bring this up with Mattie?

Pick Your Spotlight

Spotlight on:	
Case Management Impacts:	Use:
Notes:	

Appendix

Appendix A: Career Assessments

WOWI CONFIDENTIAL REPORT

CAREER TRAINING POTENTIALS

Motivation to develop aptitudes significantly beyond their current performance level depends on whether they can make a clear connection between improving performance and appealing future education and career opportunities.

VERBAL

Ability to read and comprehend words.

COMPETITIVENESS

This score is below average compared to other people who have a high school diploma or equivalent. They will almost certainly need to improve their vocabulary to be competitive in obtaining a desirable job.

CONSIDERATION

Factors such as learning disorders, social environment and second language acquisition can cause delays in developing verbal abilities.

Raw Score: 22

Population Above Average High Average Average Low Average Below Average
■ Below Average

Same Education Above Average High Average Average Low Average

NUMERICAL

Ability to manipulate the language of numbers.

VALIDITY

The score is below 10. They may have randomly answered questions or genuinely did not know the correct answers. First, determine if this is a valid score.

If the score is invalid, they may want to reconsider taking the assessment.

If the score is valid, they have sub-7th grade level in this area.

Raw Score: 4

Population Above Average High Average Average Low Average Below Average

Same Education Above Average High Average Average Low Average **Below Average**

ABSTRACTIONS

Potential in the area of figuring out problems through a logical procedure.

COMPETITIVENESS

This score is below average. They will almost certainly need to improve their critical thinking skills to be competitive in obtaining a desirable job.

PROBLEM SOLVING

They probably find using formal rules of logic and reasoning unpleasant, and more likely prefer thinking about how to solve practical and technical problems.

Raw Score: 16

Population Above Average High Average Average Low Average Below Average
■ Below Average

Same Education Above Average High Average Average Low Average

SPATIAL-FORM

Ability to visualize and think in three dimensions.

COMPETITIVENESS

This score is on the high range. They probably are able to visualize some aspects of two-dimensional images and objects in three dimensions. They are also likely to require the aid of measurement instruments to accurately estimate size, space, distance, and volume.

Raw Score: 32

Population Above Average High Average Average Low Average **Below Average**

Same Education Above Average High Average Average Low Average Below Average

MECHANICAL/ELECTRICAL

Potential to construct, operate, and repair machinery and understand physical forces.

COMPETITIVENESS

This score is below average. They will almost certainly need to increase their knowledge of mechanical and electrical systems to be competitive for jobs.

TECHNOLOGY

They probably like user-friendly technology and prefer to have a technician fix machines when they break down, instead of attempting to fix it themselves.

Raw Score: 12

Population Above Average High Average Average Low Average Below Average

Same Education Above Average High Average Average Low Average **Below Average**

ORGANIZING SKILL

Potential to perceive and utilize language and numbers in a specified way.

COMPETITIVENESS

This score is below average. They will almost certainly need to improve their ability to alphabetically and numerically organize information in meaningful ways.

POTENTIAL

It is likely they find learning the rules and process of organizing information unpleasant.

CONSIDERATION

Improving in this area can significantly enhance their communication skills.

Raw Score: 20

Population Above Average High Average Average Low Average Below Average
■ Below Average

Same Education Above Average High Average Average Low Average

JOB SATISFACTION INDICATORS

This section helps you discover what job-related personality traits they prefer to use.

VERSATILE Raw Score: 42 The number of tasks/projects a person Flexible

wants to have going on at any one point in time.

REPETITIVE WORK

An individual's preferred task cycling rate.

Raw Score: 42

Flexible Strong

WHAT IT INDICATES

This score indicates they enjoy lots of variety and change and repetitive work. Ideally, they would like to spend half of their workday doing varied tasks and the other half doing more repetitive work.

SPECIFIC INSTRUCTIONS Raw Score: 14

How much one likes following rules, regulations, procedures, protocol, recipes, blueprints, directions, etc.

Flexible Strong

WHAT IT INDICATES

This score indicates they do not mind working under specific instructions, but do not want to have a manager or supervisor always checking their work.

Strong

DOMINANT Raw Score: 14

The extent to which a person likes to control, direct, organize, and be responsible for their own work.

Flexible Strong

WHAT IT INDICATES

This score indicates they do not care whether or not they have opportunities to plan, control, or direct the work of others, or to be self-directing or independent on the job. A job that strikes a balance between the two will give them the most satisfaction.

Raw Score: 28 GREGARIOUS The extent to which one finds people facilitative to a positive work environment Flexible

Strong

ISOLATIVE Raw Score: 21

Extent to which one needs to regulate one's privacy. **Flexible** Strong

WHAT IT INDICATES

This score indicates they strongly prefer working with people, but do not mind working alone for some of the day. They will want to avoid jobs requiring more than an hour or two of work in isolation on most days.

INFLUENCING Raw Score: 28

How much a person likes to discuss, persuade, convince, and even argue with others.

Flexible Strong

WHAT IT INDICATES

This score indicates they enjoy activities requiring them to influence others very much, and probably will want to incorporate influencing into whatever work they do. They should think about the circumstances in which they like to persuade others. For example, they may enjoy selling things to people, but only if customers come to them.

SELF-CONTROLLED Raw Score: 28

How much one likes to procrastinate and prefers to work under pressure. Flexible Strong

WHAT IT INDICATES

This score tells us they like being self-controlled on the job and enjoy having deadlines and timetables. They like working under pressure and being responsible for work that has to be completed within a limited time frame. Jobs such as air traffic controller, mortician, emergency room technician, or secretary in a busy office might appeal to them.

VALUATIVE Raw Score: 14

How much a person likes making gut level, intuitive decisions based on one's subjective impressions and feelings.

Flexible Strong

OBJECTIVE Raw Score: 42

How much a person likes making decisions based on externally verifiable facts and data.

Flexible Strong

WHAT IT INDICATES

This score indicates they like using facts, information, and data in their work, and do not mind using hunches and intuition once they understand the facts. They will not enjoy work that requires them entirely to relay on intuition or hunches to make decisions.

SUBJECTIVE Raw Score: 35

The extent to which an individual likes to express one's self as unique in the way work is done.

Flexible Strong

WHAT IT INDICATES

This score indicates they like being subjective, and would be unhappy if they had no creative outlet on the job. They should try to select a position that encourage creativity.

RIGOROUS Raw Score: 42

The extent to which an individual likes to pay attention to detail or the bottom line and the big picture.

Flexible Strong

WHAT IT INDICATES

This score indicates they like being rigorous on the job. and will feel comfortable with checking their work, obeying rules and regulations, etc.

YOUR CAREER MATCHES

The occupations recommended to you are based on your scores in all completed sections of the inventory.

OCCUPATIONS	EDUCATION	PROGRAM OF STUDY
Cargo & Freight Agent	Job Specific Qualifications	On-the-job Training
Dispatcher	Job Specific Qualifications	On-the-job Training
Payroll Clerk	High School Diploma	On-the-job Training
Correctional Officer	High School Diploma	On-the-job Training

WOWI CAREER REPORT

YOUR CAREER INTERESTS

The Career Interest Activities reflect your preferences for specific, work-related tasks.

PUBLIC SERVICE	THE SCIENCES	ENGINEERING	BUSINESS	MANAGERIAL	THE ARTS
Middle	Middle	Low	Middle	High	High
MEDIA DESIGN	OFFICE & ADMIN	SALES	SERVICE	OUTDOOR	PROCESSING
High	Middle	Middle	Middle	Middle	Low
MACHINE WORK	BENCH WORK	STRUCTURAL WORK	MECHANICAL/ ELECTRICAL	EXTRACTION WORK	
Low	Low	Low	Low	Low	

WORKER FUNCTIONS

Individuals usually prefer to work with either data, people, things, or a combination of these.

You have a DATA and PEOPLE orientation.

YOUR CAREER TRAINING POTENTIALS

Your motivation to develop aptitudes significantly beyond your current performance level depends on whether you can make a clear connection between improving performance and appealing future education and career opportunities.

VERBAL Ability to read and comprehend words.	It would be helpful to know how you use language to communicate. Your score suggests you learned the language necessary to communicate with friends and family. You also have the potential to increase your vocabulary and communication skills.
NUMERICAL Ability to manipulate the language of numbers.	It is important to see where you stand with basic math. Your score suggests you don't like math or use it regularly. However, you have the potential to improve your skills.
ABSTRACTIONS Figuring out problems through a logical procedure.	It is helpful to know if you generally prefer to solve more concrete, technical problems or those that require a more conceptual, theoretical approach. Your score suggests you generally prefer to use a mix of technical and conceptual problem solving to deal with obstacles in front of you. You may especially like learning about and applying more theoretical approaches when they can be used to solve the most difficult problems that you face.
SPATIAL-FORM Ability to visualize and think in three dimensions.	It is helpful to know how you visualize. Your score suggests you are able to visualize some aspects of two-dimensional images and objects in three dimensions. At times, you rely on your "mind's eye" to visualize; at other times, you need the assistance of 3D computer renderings or models to help you visualize.
ORGANIZING SKILL Potential to perceive and utilize language and numbers in a specified way.	Some people can easily organize information in a structured, logical format that is clear and understandable to others. Some people prefer to have others do it for them. Your score suggests you are good at logically organizing information in a format to be understandable to others. Furthermore, you are probably good at note taking, writing reports, and editing papers.

YOUR JOB SATISFACTION INDICATORS

An occupation that matches your personality and work style is likely to make you feel more comfortable and engaged, which leads to greater job satisfaction.

VERSATILE & REPETITIVE WORK

How many projects do you want to have going on at any one point in time? Variety is the spice of life for people like you. You clearly prefer being versatile on the job, but can handle a little repetition when necessary. Your ideal work environment will have structure, guidelines and boundaries, but also flexibility within those boundaries.

SPECIFIC INSTRUCTIONS

Do you like working under clear policies, procedures, guidelines, and supervision?

You understand the need for policies and procedures, you respect their importance, and take pride in tailoring your work accordingly. This is a very valuable trait in the workplace. Your ideal career environment will have clearly delineated policies and knowledgeable managers in the chain of command that you can consult when needed.

DOMINANT

Do you like being resourceful, independent, self-directed?

You would enjoy occupations in which you plan, direct, and control the work of others, or in which you are independent, self-motivated, and resourceful. You should avoid jobs where you can never plan your own work or where you would never have the opportunity to supervisor or manage others.

GREGARIOUS & ISOLATIVE

Do you find that working with people creates a positive work environment?

You have no preference for working with people or for working alone during the course of the workday. You would be most comfortable working with others part of the day and working alone the rest of the day. You should avoid positions that demand you work either exclusively with people or exclusively alone.

INFLUENCING

Do you like to discuss, persuade, convince, or even argue with others?

When it comes to conflict and debate on the job, you pick and choose which battles to fight. When you disagree with a decision, statement, or policy, if it's really no big deal, you can easily let it slide. You should probably avoid highconflict or ultra-competitive environments.

SELF-CONTROLLED

Do you like working in high stress situations?

You can handle occasional crises and deadlines on the job, but you also need periods of down time and quiet in which to recover. High-stress or high-risk jobs might be a little too much to suit your style. Even less obvious stress such as a constant stream of disgruntled customers also might push you to the limit. Look for balance and avoid extremes.

VALUATIVE & OBJECTIVE How do you like to make decisions?	You have no preference for being intuitive and using hunches or working with data and facts. You would probably enjoy a position that lets you do both.
SUBJECTIVE Do you like to express yourself creatively through your work?	You do not feel the need to express yourself in your work, but will not be opposed to being creative if your position demands it of you occasionally. You probably find it difficult to come up with a constant flow of creative ideas, but you will feel just as frustrated if you never are asked to use your creativity or imagination.
RIGORUS Do you like to pay attention to the small details or the big picture?	You like being rigorous on the job, and will feel comfortable with checking your work and following rules and regulations. If you find yourself in a job where rigorousness is not valued, you may discover that your co-workers consider you to be overly meticulous or rigid.

YOUR CAREER MATCHES

The occupations recommended to you are based on your scores in all completed sections of the inventory.

OCCUPATIONS	EDUCATION	PROGRAM OF STUDY
Umpire & Referee	Job Specific Qualifications	On-the-job Training
Singer	Job Specific Qualifications	Music Theory
Athlete & Sport Competitor	High School Diploma	On-the-job Training
Floral Designer	High School Diploma	Floral Design
Desktop Publisher	High School Diploma or Bachelor's Degree	Desktop Publishing
Broadcast Technician	Associate's or Bachelor's Degree	Broadcast Technology
Graphic Designer	Associate's or Bachelor's Degree	Graphic Design

Xyte: PRACTICAL COGNOFILE

Work Behaviors

The work behaviors that come naturally are the real assets that you bring to your job and make you a valuable employee.

Typical professions: Mid-management administration, market analyst, sales, securities, statistician, craftsman, masseur, sculptor, construction worker, and efficient general manager.

Work mode and behavior: This participant is a holder of tools that uses their hands with deft ability.

Drive behavior: They explore things in the world around them while developing a holistic sense.

Drive to produce: They think efficiently while their hands deal with tangible things.

Response to measurable goals: They respond to goals set by others.

Competitiveness: They tend to be very competitive and want to win for the sake of winning.

Service-orientation: They enjoy doing things for others one-on-one.

Team player / leader: They make good team players and leaders of small groups.

Idealism: This participant represents realists, based on facts.

Independence: They can be independent thinkers, but need to have others around to carry a project through to completion.

Confidence: They are on the shy side and need to have a few successes to build their confidence.

Dependability: They are dependable and will deliver.

Punctuality: They are usually on time but have a more relaxed attitude about time, which may cause some delays.

Commitment to delivery of task/project: They will commit to a project but the task may not get accomplished on time.

Commitment to training others: They believe in training others, but do not have great people skills.

Commitment to self-renewal: They do not mind learning new things but with their relaxed attitude, self-renewal may not be tops on their list.

Change: They see things in a larger context and although do not like major changes, they understand the need for minor changes.

Flexibility: They are flexible and try to work with others even though they do not understand peoples' emotions well.

Adaptability: They adapt well with their relaxed attitude.

Time management: They like to be efficient with their time and look for ways to direct others for efficient means.

Career goals: Their relaxed attitude prevents them from reaching lofty goals but they are often found in middle management.

Competency is investigating and being practical with hands.

Talent is organizing and prioritizing things.

Work Environment

The ideal work environment rarely exists. We have to adapt ourselves to each situation. Satisfying some of our preferences will reduce frustration and stress.

As a Practical

- You dislike a structured work environment
- You dislike responsibilities
- You like to work on your own and know what is expected of you
- You like routine work
- You do not plan ahead well
- You think about real and physical things
- You generally keep a messy environment
- You like to experience things
- You like a loose management style

Management Behavior

Understanding the various behavioral actions of a cognofile is important in understanding and leading others.

Delegation: They are great delegators of tasks to others.

Decision-making: This cognofile is considered to be adequate, but not great, decision-makers, and like others to assist or get a consensus of opinions.

Discipline: Practical cognofile people are not good disciplinarians, as they do not have a good understanding of people and their motivations.

Evaluation of performance: Given an evaluation tool, they will use it to make a performance evaluation, which will probably be focused on efficiency.

Education: They believe in education and will assist others in receiving proper training.

Communication: They are friendly and like to chat, but are not considered great communicators. They are difficult to get to know because they are shy, quiet, and not outspoken.

Motivation of others: They establish goals for others and delegate to others quite well. They have difficulty understanding the emotions and motivations of others.

Development of people: They like to see others succeed and will assist in developing others.

Keys to Managing and Motivating

As an employee, you need to understand what motivates you to do your best.

The following are keys for managing a Practical:

- Assist them in developing a detailed work plan
- Provide some flexibility at work
- Keep them on task as they do not drive themselves
- Remind them that punctuality is important in business
- Ask for their opinions
- Allow time for exploring and trying ideas
- Minimize detailed paper work
- Assist with budgeting to organize expenses
- Keep them focused on work activities
- Assist in setting priorities
- Assist with teamwork skills if necessary
- Encourage verbal participation in meetings
- Permit them to work alone and then report to the group

The following are keys to motivating a Practical:

- They like to curiously explore to understand things
- They like doing practical things with hands
- They like to organize things
- They like to use their hands
- They like to touch and experience
- They like to deal with things
- They like to position with hands and are dexterous
- They like to explore things in the community
- They like small group activities
- They like to do things for themselves by themselves

Teaching and Learning Behaviors

Input senses: Learning for this participant is through fine motor skills of hand contact or touch and taste. In the process they are taking in visual patterns and data.

Input functions: These physical sensations are connected into single concepts of past experiences that involve thinking and observing features and patterns that they sort with logic.

Output senses: They have excellent coordination of hand, eye, and mind.

Output functions: This is cyclical process in which they observe a position or feature, which the mind recognizes, and tells the hand with dexterity to move, and then the cyclical process continues, in rapid succession.

Undeveloped behavior: Their major disability is in the hearing area. They have difficulty with hearing and clarifying content from people. They have difficulty developing plausible strategies and plans for the future. They do not like puzzles or developing more than one possible solution.

Approach & Skill Behaviors

These behaviors determine your attitude and the way that you accomplish work.

Thinking behavior: This participant thinks through things in a logical and pragmatic manner and likes to be efficient with effort, time, and actions.

Decision-making: They are capable of making prudent decisions given all of the data, but rely on others' opinions.

Speed: They are fairly efficient and will make decisions on a timely basis.

Accuracy: They are not extremely precise, but think whatever is reasonable is good enough.

Ability to prioritize/task list: They are quite able to prioritize, and it is helpful if they use a list as a manager.

Organization: They are efficient organizers, but not extremely precise.

Full range informational gathering techniques: They are mainly observers of information, but have some capability of digging out hard to find data.

Methodical hypothesis formation and testing: This participant is capable of some formulating with data given, but are not known to be overly scientific.

Self-appraisal: They will do a self-appraisal but do not feel the necessity to act on it immediately.

Initiation of continuous improvement: They are not inclined to have a continuous improvement attitude, but are very willing to learn things along the way.

Encouragement of new ideas: They like new ideas and are willing to explore them. **Skill at trouble-shooting:** They are capable of finding and solving small to medium scale problems, especially if limited to practical applications.

Acting behavior: They are always practical and down to earth.

Interaction behavior: They understand the gray areas and tend to be quiet and shy. **Disposition behavior:** They like to explore ideas from a practical viewpoint. Sometimes they can be a bit mischievous.

Perception

To balance ourselves and grow with increased wisdom, we need to understand how others perceive us.

As a Practical, you probably see yourself as being:

- Curious
- Agreeable
- Conservative
- Good listener
- Passive
- Steady
- Relaxed
- Patient

Other people of different cognofiles may see you as being:

- Hesitant
- Anti-social
- Low-key
- Not punctual
- Uncaring
- Indecisive
- Mild
- Meek

Interpersonal & Team Behaviors

This area evaluates how a person influences, interacts, and gets along with others.

Attention to training: This participant understands the need for training and will suggest it to others when it is appropriate.

Attention to coaching: They are not great coaches, but will spend time and effort to educate others.

Satisfaction in growing subordinates: They like to see others succeed, and they assist others to grow.

Contribution and sharing in team development: They understand the need for teamwork, and it also assists them in their decision-making. They will contribute to the team's success. **Ability to be straightforward and direct:** They usually are straightforward, although they may talk around a subject using anecdotes.

Communication skills: They are friendly communicators, yet need to be more empathetic with other peoples' emotions.

Public speaking: They tend to be shy and quiet, which prevents them being comfortable speaking to a large group. In small groups, they can do quite well with a little confidence. **Conversational skills:** They can be shy, but will chat about technical subjects or things; they do not like to discuss people problems. `

Listening skills: They are not good listeners, as they have difficulty clarifying what is said.

Integration of human needs and business needs: They will put business needs ahead of personal or human needs because they understand why business has to come first. **Stimulation of enthusiasm:** Since they are not demonstrative themselves, they have a difficult time demonstrating or stimulating others.

Utilization of incentives and praise: If an incentive system is in place, they will participate in the system. They give out praise sparingly.

Skills in listening and identifying motivations: They do not listen well or clarify details from discussions

Outgoing versus inwardness: Their shyness prevents them from being outgoing, but they learn from experience how to compensate somewhat.

Promotion of positive relationships: They are pragmatic and know that they need positive relationships around the office to be efficient and to be good managers.

Openness to criticism: They are open to criticism, but it should be on their work and not on them personally.

Personal goals: They like to explore places and things.

Family goals: They believe in family structure and want to support the family and provide for their needs.

Appendix B: Standardized Educational Assessments

Individual Profile: Khadija

Report Criteria

ID: 0100450 State: Wisconsin

Test Name: All Tests

Report: All

School: Workforce Resource

School: Workforce Resource

Report Date: 05-01-2024

TABE 11							
Date Tested	Content Area	Level	Test Location	Scale Score	SEM	NRS Level	MSG
05/01/2024	Reading	Α	Workforce Resource	584	17	5	Ν
05/01/2024	Mathematics	D	Workforce Resource	512	16	3	N

Khadija is an ongoing participant. She has her High School Diploma and wants to pursue a career in Phlebotomy.

How might Khadija's TABE results impact her pursuing a career in Phlebotomy?

What next steps might you and/or Khadija need to take?

Individual Profile: Margie

Report Criteria

ID: 98546733 State: Wisconsin

Test Name: TABE 11 All District: Forward Service Corporation

Report: All School: R3 Oshkosh

Report Date: 05-01-2024

Test Results	Test Date	Level	Number of	f Points	Items	Scale	SEM	NRS	MSG
			Total	Obtained	Attempted	Score		Level	
Reading	05/01/2024	М	47	29	40	513	15	3	N
Mathematics	05/01/2024	М	39	18	35	490	14	2	N
Language									
Writing									

Margie is a new participant. She dropped out of high school when she was 16 to help support her family. Margie was hesitant to take the TABE and is not sure if she wants to get a GED.

What insights do Margie's TABE results give you?

How do Margie's results impact her ability to find and maintain employment? How would you discuss this with her?

Individual Profile: Lee

Report Criteria

ID: 068760089 State: Wisconsin

Test Name: All Tests

Report: All

School: America Works HQ

School: America Works of WI

Report Date: 05-01-2024

TABE 11							
Date Tested	Content Area	Level	Test Location	Scale Score	SEM	NRS Level	MSG
05/01/2024	Reading	D	America Works	616	34	5	N
05/01/2024	Mathematics	D	America Works	550	18	4	N
05/01/2024	Language	Α	America Works	591	21	5	N

TABE 11							
Date Tested	Content Area	Level	Test Location	Scale Score	SEM	NRS Level	MSG
05/01/2019	Reading	D	America Works	575+	25	4	N
05/01/2019	Mathematics	D	America Works	521	15	3	N

Lee is a returning participant. He earned his GED the last time he was in the W-2 program. Now that his kids are older, Lee wants to get a CDL. However, he is nervous that he won't pass the written test.

What was the benefit of Lee taking another Educational Needs Assessment?

How might you use these results to encourage Lee to pursue getting his CDL?

Appendix C: Building on Trust

Mattie's Career Exploration Inventory

Step 1. Identifying Your Interests Consider the following activities and mark each one with the response that most closely describes your interest.					
Study soil or rock					
Past	Currently	Future	No interest X		
Grow flowers or tre	ees				
Past	Currently	Future X	No interest		
Study and follow d	Irawings and specifi	cations			
Past	Currently	Future	No interest X		
Perform in plays o	r musicals				
Past	Currently	Future X	No interest		
Write a novel or po	oem				
Past	Currently X	Future	No interest		
Supervise others					
Past	Currently	Future X	No interest		
Take a course in n	nanagement and lea	adership			
Past	Currently	Future X	No interest		
Teach online cours	ses				
Past	Currently	Future X	No interest		
Prepare course ob	jectives and course	outlines			
Past	Currently	Future X	No interest		
Prepare and use a	spreadsheet				
Past	Currently	Future	No interest X		
Prepare a basic fir	nancial budget				
Past	Currently	Future	No interest X		
Conduct research	on political trends				
Past	Currently	Future	No interest X		

Help with a politica	l campaign	Future	No interest
Past	Currently		X
Research new cure	es for diseases	Future	No interest
Past	Currently	X	
Use equipment in a Past	a laboratory Currently	Future X	No interest
Entertain friends in	your home	Future	No interest
Past	Currently		X
Participate in sport	s events	Future	No interest
Past	Currently		X
Lead group counse	eling sessions	Future	No interest
Past	Currently	X	
Have others come	to you for help	Future	No interest
Past	Currently	X	
Create and apply n	ew technology	Future	No interest
Past	Currently		X
Develop and maint	ain websites	Future	No interest
Past	Currently	X	
Watch programs all Past	oout police officers Currently	Future	No interest X
Watch shows about Past	t fire prevention Currently	Future	No interest X
Install and repair el	lectrical systems	Future	No interest
Past	Currently		X
Use gauges and m	easuring tools	Future	No interest
Past	Currently		X
Raise money for a	cause	Future	No interest
Past	Currently	X	
Show or sell produ	cts	Future	No interest
Past	Currently	X	

Conduct scientific e	xperiments		
Past	Currently	Future	No interest
	·	Χ	
Llee legie er seientif	io thinking		
Use logic or scientif		E (NI - 1 - 1 - 1 - 1 - 1
Past	Currently	Future	No interest
		X	
Drive a truck to pick	up and deliver materia	als	
Past	Currently	Future	No interest
1 431	Currently	1 dta10	X
-			^
Drive a bus			
Past	Currently	Future	No interest
			Χ
Watch pets for othe	ire		
Past		Future	No interest
Γαδι	Currently	ı utur e	140 11161621
	X		
Care for lawns and	shrubs		
Past	Currently	Future	No interest
	<i>-</i> ,	X	
Operate heavy again	in m and	Λ	
Operate heavy equi	•		
Past	Currently	Future	No interest
			Χ
Design buildings			
Past	Currently	Future	No interest
i asi	Currently	i didie	
			X
Study literature			
Past	Currently	Future	No interest
	•	X	
Take photos			
•	Currontly	Cuturo	No interest
Past	Currently	Future	No interest
		X	
Show leadership ab	oility		
Past	Currently	Future	No interest
. 35.	3	X	
0		Λ	
Serve as an officer	• .	_	
Past	Currently	Future	No interest
			Χ
Assign lessons and	correct homework		
Past	Currently	Future	No interest
1 001	Currently		140 11161621
		Х	
Teach your favorite	subjects in small group	os	
Past	Currently	Future	No interest
	- 7	X	
Outable water and	analima financial dete	/\	
	analyze financial data	_	
Past	Currently	Future	No interest
		X	

Set up a physical of	or electronic filing syster	n	
Past	Currently	Future	No interest
		X	
Investigate unemp	loyment insurance fraud		
Past	Currently	Future	No interest
	-	Χ	
Design and plan e	lements of a city		
Past	Currently	Future	No interest
			Χ
Take biology cours			
Past	Currently	Future	No interest
		X	
Care for people in		- .	NI I I
Past	Currently	Future	No interest
On all the late of	dla a a a a a ch		X
Cook or bake for o		F. M. ma	No interest
Past	Currently	Future	No interest
Cut or set hair			X
Past	Currently	Future	No interest
rasi	Currently	rulule	X
Intonvious poople to	collect personal inform	otion	٨
Past	Currently	Future	No interest
i asi	Currently	X	NO IIIGIGSI
Help clients find co	ommunity resources	X	
Past	Currently	Future	No interest
1 401	Carronary	X	TTO IIITOTOOL
Maintain security of	of computer systems		
Past	Currently	Future	No interest
	,		Χ
Help people use c	omputers		
Past	Currently	Future	No interest
	•	Χ	
Guard property ag	ainst theft or damage		
Past	Currently	Future	No interest
		Χ	
Defend people in o			
Past	Currently	Future	No interest
		Χ	
Install mufflers on		_	
Past	Currently	Future	No interest
			X
•	e woodworking machine		
Past	Currently	Future	No interest
			X

Develop and mair Past	ntain social media site Currently	es Future X	No interest
Past	se an idea or product Currently	Future X	No interest
Understand and e	express technical infor	rmation	No interest
	Currently	Future	X
Use high-level ma	athematics	Future	No interest
Past	Currently		X
Operate and mair	ntain a motorboat	Future	No interest
Past	Currently		X
Pilot an airplane Past	Currently	Future	No interest X
Raise animals Past	Currently	Future	No interest X
Study plants Past	Currently	Future X	No interest
Install plumbing, r	oofing, or electricity	Future	No interest
Past	Currently	X	
Build things out of	f wood	Future	No interest
Past	Currently	X	
Do freehand draw Past	ring Currently X	Future	No interest
Write magazine o	r newspaper stories	Future	No interest
Past	Currently	X	
Keep excel accou	inting records	Future	No interest
Past	Currently		X
Manage and direct Past	ct others Currently	Future X	No interest
Prepare, give, and	d correct tests	Future	No interest
Past	Currently	X	

Plan activities for	children		
Past	Currently	Future X	No interest
Predict financial t	rends		
Past	Currently	Future X	No interest
Analyze stocks a	nd other investments		
Past	Currently	Future X	No interest
Manage a commi	unity service agency		
Past	Currently	Future	No interest X
Inspect cars and			
Past	Currently	Future	No interest X
Study the propert		_	
Past	Currently	Future X	No interest
Volunteer in a ho	•	_	
Past	Currently	Future X	No interest
Plan a trip			
Past	Currently	Future X	No interest
Clean house			
Past	Currently	Future X	No interest
Volunteer to help			
Past	Currently	Future X	No interest
Volunteer to help	• •	_	
Past	Currently	Future X	No interest
	personal problems		
Past	Currently	Future X	No interest
	and/or computer prograi		
Past	Currently	Future	No interest X
	o gather information		
Past	Currently X	Future	No interest
Fight fires			
Past	Currently	Future	No interest X

Enforce laws and in	vestigate crimes		
Past	Currently	Future	No interest
	,		Χ
Assemble products	precisely		
Past	Currently	Future	No interest
		X	
	t, and count products		
Past	Currently	Future	No interest
			X
Persuade people to			
Past	Currently	Future	No interest
		X	
Promote an idea or	•		
Past	Currently	Future	No interest
		X	
Solve problems by t	_		
Past	Currently	Future	No interest
		X	
Read technical bool			
Past	Currently	Future	No interest
		X	
Drive long distances			
Past	Currently	Future	No interest
		X	
Drive an ambulance			
Past	Currently	Future	No interest
			X

Mattie's Perspective

Mattie shares with you that she struggled with the Career Exploration Inventory. Based on what her other Case Manager told her, she thought she would answer a few questions, and then get a list of jobs that would be a good fit and are available right now. She had only 20 minutes to complete the assessment, so she had to rush through it. Mattie also shares that she didn't know how to answer most of the questions. She felt that she had no option but to select 'Future' or 'Not Interested' for anything that she doesn't have experience or training in. Mattie doesn't know why her other Case Manager asked her to take the Career Exploration Inventory because it didn't help at all.

Appendix D: Mental Health Reports

Francesca

Francesca is an ongoing participant who was diagnosed with Anxiety and Depression two years ago. You've noticed a significant improvement in her participation over the last couple of months, and requested an updated Mental Health Report.

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MENTAL HEALTH REPORT

Personal information you provide may be used for secondary purposes [Privacy Law, s. 15.04 (1)(m), Wisconsin Statutes].

The provision of your Social Security Number (SSN) is mandatory under Wisconsin Statutes 49.145 (2)(k). Your SSN may be verified through computer matching programs and may be used to monitor compliance with program regulations and program management. Your SSN may be disclosed to other Federal and State Agencies for official examination. If you do not provide your social security number, your application for benefits will be denied.

Participant Name	Date of Birth	Social Security Number
Francesca Burns	01 / 01 / 1990	321-54-6789

11. When completing the chart below:

*A "Marked" degree of limitation may arise when several activities or functions are impaired or even when only one is impaired, so long as the degree of limitation is such as to seriously interfere with the ability to function independently, appropriately and effectively.

**"Concentration, persistence and pace" refers to ability to sustain focused attention sufficiently long to permit the timely completion of tasks commonly found in work settings. This is often evaluated in terms of frequency of errors, assistance required and/or time necessary to complete simple tasks.

*** "Repeated" refers to repeated failure to adopt to stressful circumstances such as decisions, attendance, schedules, completing tasks, interactions with others, etc., causing withdrawal from the stress or to experience decompensation or exacerbation of signs and symptoms.

	FUNCTIONAL LIMITATION	DEGREE OF LIMITATION					
		None	Slight	Moderate	Marked*	Extreme	
1.	Restriction of activities of daily living	\times					
2.	Difficulties in maintaining social functioning	None	Slight	Moderate	Marked*	Extreme	
	Turictioning		\boxtimes				
3.	Deficiencies of concentration, persistence	Never	Seldom	Often	Frequent	Constant	
	or pace resulting in failure to complete tasks in a timely manner (in work settings or elsewhere) **				×		
4.	Episodes of deterioration or	Never		Once or	Repeated***	Continual	
	decompensation in work or work-like settings which cause the individual to withdraw from that situation or to experience exacerbation of signs and symptoms (which may include deterioration of adaptive behaviors)			Twice			

15. To determine your patient's ability to do <u>work-related activities on a day-to-day basis in a regular work setting</u>, please give us your opinion – based on your examination – of how your patient's mental/emotional capabilities are affected <u>by the impairment(s)</u>. Consider the medical history, the chronicity of findings (or lack thereof) and the expected duration of any work-related limitations, but not your patient's age, sex or work experience.

For each activity shown below, describe your patient's ability to perform the activity according to the following items:

Unlimited to Very Good:	Ability to function in this area is more than satisfactory.
Good:	Ability to function in this area is limited but satisfactory.
Fair:	Ability to function in this area is seriously limited, but not precluded.
Poor or None:	No useful ability to function in this area.

	MENTAL ABILITIES AND APTITUDE NEEDED TO WORK	UNLIMITED TO VERY GOOD	GOOD	FAIR	POOR OR NONE
1.	Interact appropriately with general public		X		
2.	Understand, remember and carry out very			X	
3.	short and simple instructions Maintain attention for two-hour segment			X	
4.	Maintain regular attendance and be			^	
4.	punctual with customary, usually strict tolerances		×		
5.	Sustain an ordinary routine without special supervision		х		
6.	Work in coordination with or proximity to others without being unduly distracted	х			
7.	Complete a normal workday and work week without interruptions from psychologically based symptoms		x		
8.	Perform at a consistent pace without an unreasonable number and length of rest		х		
9.	Accept instructions and respond appropriately to criticism from supervisors		X		
10.	Get along with co-workers or peers without unduly distracting them or exhibiting behavioral extremes	x			
11.	Respond appropriately to changes in a routine work setting	X			
12.	Deal with normal work stress		X		
13.	Be aware of normal hazards and take appropriate precautions	x			
14.	Deal with stress of semi-skilled and skilled work		Х		
15.	Perform detailed or complicated tasks			X	
16.	Perform fast paced tasks (e.g., production line)			х	

What might you need to discuss with Francesca regarding her limitations? What about her abilities and aptitudes?

Nevaeh

Nevaeh has been enrolled in the W-2 program for six months. Her only child turns 18 at the end of the year, and she is on her final appeal for SSDI. At first, she refused your offer for a formal assessment. After a few appointments, she finally agreed to have her doctor complete a Mental Health Report. Neveah has Anxiety and PTSD from childhood trauma.

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MENTAL HEALTH REPORT

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Participant Name	Date of Birth	Social Security Number
Nevaeh Klein	01 / 01 / 1995	321-45-6789

11. When completing the chart below:

*A "Marked" degree of limitation may arise when several activities or functions are impaired or even when only one is impaired, so long as the degree of limitation is such as to seriously interfere with the ability to function independently, appropriately and effectively.

**"Concentration, persistence and pace" refers to ability to sustain focused attention sufficiently long to permit the timely completion of tasks commonly found in work settings. This is often evaluated in terms of frequency of errors, assistance required and/or time necessary to complete simple tasks.

*** "Repeated" refers to repeated failure to adopt to stressful circumstances such as decisions, attendance, schedules, completing tasks, interactions with others, etc., causing withdrawal from the stress or to experience decompensation or exacerbation of signs and symptoms.

	FUNCTIONAL LIMITATION	DEGREE OF LIMITATION				
		None	Slight	Moderate	Marked*	Extreme
1.	Restriction of activities of daily living				\boxtimes	
2.	Difficulties in maintaining social functioning	None	Slight	Moderate	Marked*	Extreme
				\times		
3.	Deficiencies of concentration, persistence	Never	Seldom	Often	Frequent	Constant
	or pace resulting in failure to complete					
	tasks in a timely manner (in work settings or elsewhere) **					×
4.	Episodes of deterioration or	Never		Once or	Repeated***	Continual
	decompensation in work or work-like			Twice		
	settings which cause the individual to					
	withdraw from that situation or to				\times	
	experience exacerbation of signs and					
	symptoms (which may include					
	deterioration of adaptive behaviors)					

15. To determine your patient's ability to do <u>work-related activities on a day-to-day basis in a regular work setting</u>, please give us your opinion – based on your examination – of how your patient's mental/emotional capabilities are affected <u>by the impairment(s)</u>. Consider the medical history, the chronicity of findings (or lack thereof) and the expected duration of any work-related limitations, but not your patient's age, sex or work experience.

For each activity shown below, describe your patient's ability to perform the activity according to the following items:

Unlimited to Very Good:	Ability to function in this area is more than satisfactory.
Good:	Ability to function in this area is limited but satisfactory.
Fair:	Ability to function in this area is seriously limited, but not precluded.
Poor or None:	No useful ability to function in this area.

	MENTAL ABILITIES AND APTITUDE NEEDED TO WORK	UNLIMITED TO VERY GOOD	GOOD	FAIR	POOR OR NONE
1.	Interact appropriately with general public				X
2.	Understand, remember and carry out very short and simple instructions				X
3.	Maintain attention for two-hour segment			X	
4.	Maintain regular attendance and be punctual with customary, usually strict tolerances			x	
5.	Sustain an ordinary routine without special supervision				X
6.	Work in coordination with or proximity to others without being unduly distracted				X
7.	Complete a normal workday and work week without interruptions from psychologically based symptoms				x
8.	Perform at a consistent pace without an unreasonable number and length of rest				X
9.	Accept instructions and respond appropriately to criticism from supervisors			x	
10.	Get along with co-workers or peers without unduly distracting them or exhibiting behavioral extremes			x	
11.	Respond appropriately to changes in a routine work setting			х	
12.	Deal with normal work stress				X
13.	Be aware of normal hazards and take appropriate precautions		x		
14.	Deal with stress of semi-skilled and skilled work				X
15.	Perform detailed or complicated tasks			X	
16.	Perform fast paced tasks (e.g., production line)				Х

How would you discuss the abilities and aptitudes section with Neveah?

Lily-Rose

Lily-Rose is a new participant. She applied for W-2 after losing her job due to her mental health. She was diagnosed with Depression after the deaths of several loved ones.

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WPM

MENTAL HEALTH REPORT

Personal information you provide may be used for secondary purposes [Privacy Law, s. 15.04 (1)(m), Wisconsin Statutes].

The provision of your Social Security Number (SSN) is mandatory under Wisconsin Statutes 49.145 (2)(k). Your SSN may be verified through computer matching programs and may be used to monitor compliance with program regulations and program management. Your SSN may be disclosed to other Federal and State Agencies for official examination. If you do not provide your social security number, your application for benefits will be denied.

Participant Name	Date of Birth	Social Security Number
Lily-Rose Wilkerson	01 / 01 / 2000	123-45-6789

11. When completing the chart below:

*A "Marked" degree of limitation may arise when several activities or functions are impaired or even when only one is impaired, so long as the degree of limitation is such as to seriously interfere with the ability to function independently, appropriately and effectively.

**"Concentration, persistence and pace" refers to ability to sustain focused attention sufficiently long to permit the timely completion of tasks commonly found in work settings. This is often evaluated in terms of frequency of errors, assistance required and/or time necessary to complete simple tasks.

*** "Repeated" refers to repeated failure to adopt to stressful circumstances such as decisions, attendance, schedules, completing tasks, interactions with others, etc., causing withdrawal from the stress or to experience decompensation or exacerbation of signs and symptoms.

FUNCTIONAL LIMITATION			DEGREE OF LIMITATION				
		None	Slight	Moderate	Marked*	Extreme	
1.	Restriction of activities of daily living				\boxtimes		
2.	Difficulties in maintaining social functioning	None	Slight	Moderate	Marked*	Extreme	
	Tantataning			×			
3.	Deficiencies of concentration, persistence	Never	Seldom	Often	Frequent	Constant	
	or pace resulting in failure to complete	_					
	tasks in a timely manner (in work settings or elsewhere) **				\bowtie		
4.	Episodes of deterioration or	Never		Once or	Repeated***	Continual	
	decompensation in work or work-like			Twice			
	settings which cause the individual to						
	withdraw from that situation or to	$ \sqcup $			\times		
	experience exacerbation of signs and						
	symptoms (which may include						
	deterioration of adaptive behaviors)						

15. To determine your patient's ability to do <u>work-related activities on a day-to-day basis in a regular work setting</u>, please give us your opinion – based on your examination – of how your patient's mental/emotional capabilities are affected <u>by the impairment(s)</u>. Consider the medical history, the chronicity of findings (or lack thereof) and the expected duration of any work-related limitations, but not your patient's age, sex or work experience.

For each activity shown below, describe your patient's ability to perform the activity according to the following items:

Unlimited to Very Good:	Ability to function in this area is more than satisfactory.
Good:	Ability to function in this area is limited but satisfactory.
Fair:	Ability to function in this area is seriously limited, but not precluded.
Poor or None:	No useful ability to function in this area.

	MENTAL ABILITIES AND APTITUDE NEEDED TO WORK	UNLIMITED TO VERY GOOD	GOOD	FAIR	POOR OR NONE
1.	Interact appropriately with general public		X		
2.	Understand, remember and carry out very short and simple instructions		X		
3.	Maintain attention for two-hour segment		X		
4.	Maintain regular attendance and be punctual with customary, usually strict tolerances				x
5.	Sustain an ordinary routine without special supervision				Х
6.	Work in coordination with or proximity to others without being unduly distracted				Х
7.	Complete a normal workday and work week without interruptions from psychologically based symptoms				x
8.	Perform at a consistent pace without an unreasonable number and length of rest				X
9.	Accept instructions and respond appropriately to criticism from supervisors				Х
10.	Get along with co-workers or peers without unduly distracting them or exhibiting behavioral extremes			x	
11.	Respond appropriately to changes in a routine work setting			X	
12.	Deal with normal work stress				X
13.	Be aware of normal hazards and take appropriate precautions			X	
14.	Deal with stress of semi-skilled and skilled work				Х
15.	Perform detailed or complicated tasks				X
16.	Perform fast paced tasks (e.g., production line)				Х

What accommodations might Lily-Rose benefit from?